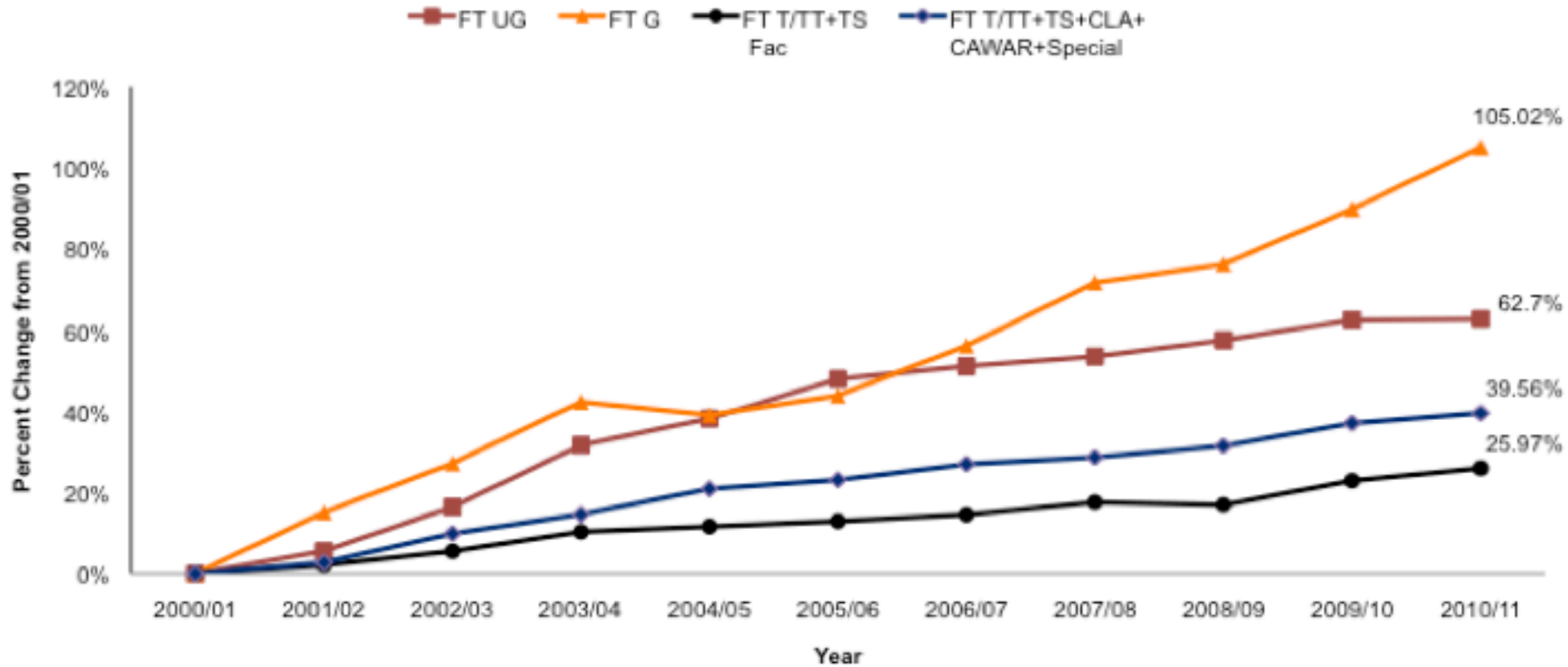


State of the Academy 2011

Ilene Busch-Vishniac
Provost and Vice-President,
Academic

Demographics



By the Numbers - Students

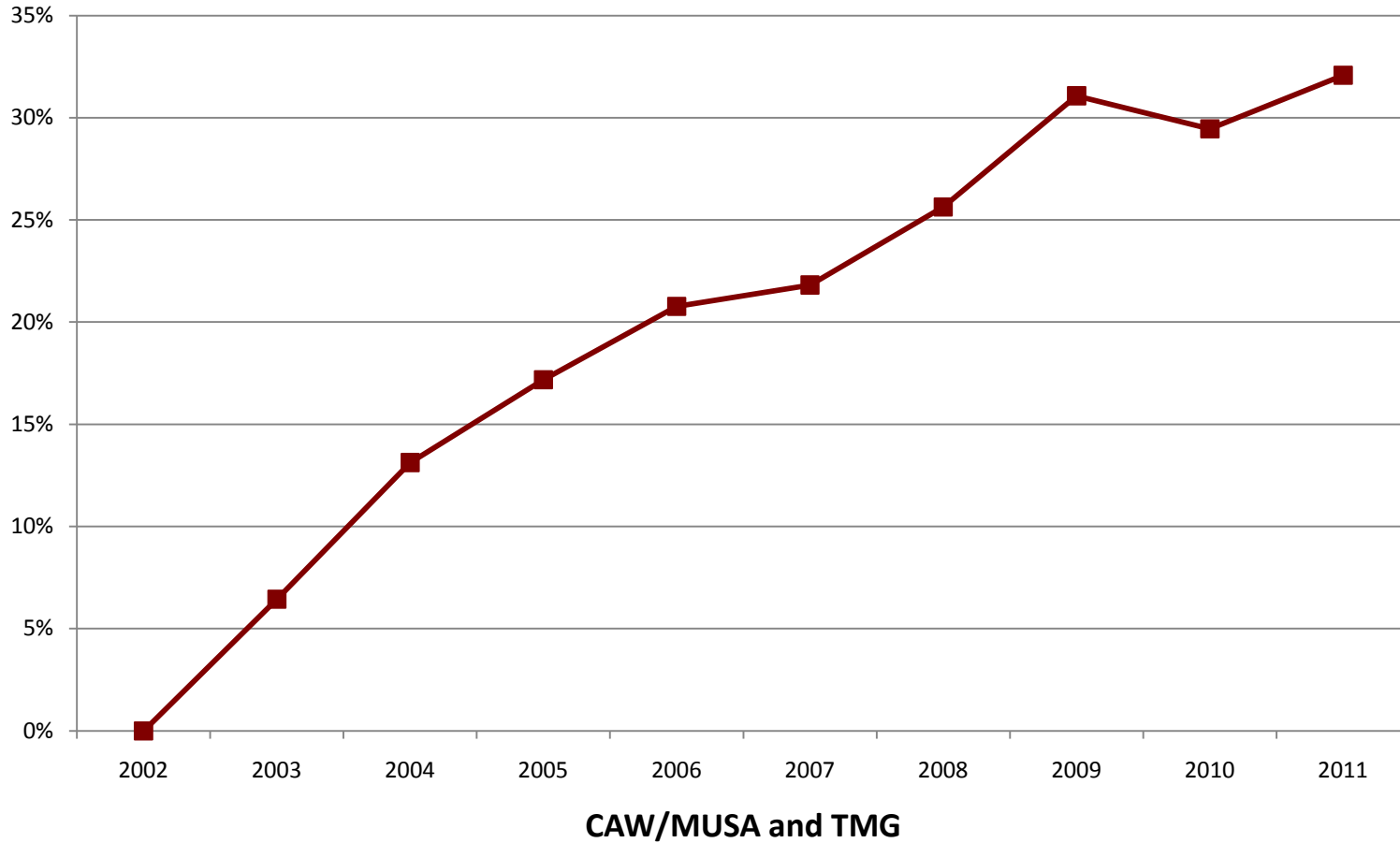
- 21,168 FT Undergraduate Students
- 3,352 PT Undergraduate Students
- 3,268 FT Graduate Students
- 694 PT Graduate Students

Grad headcount = 17% U/G Headcount

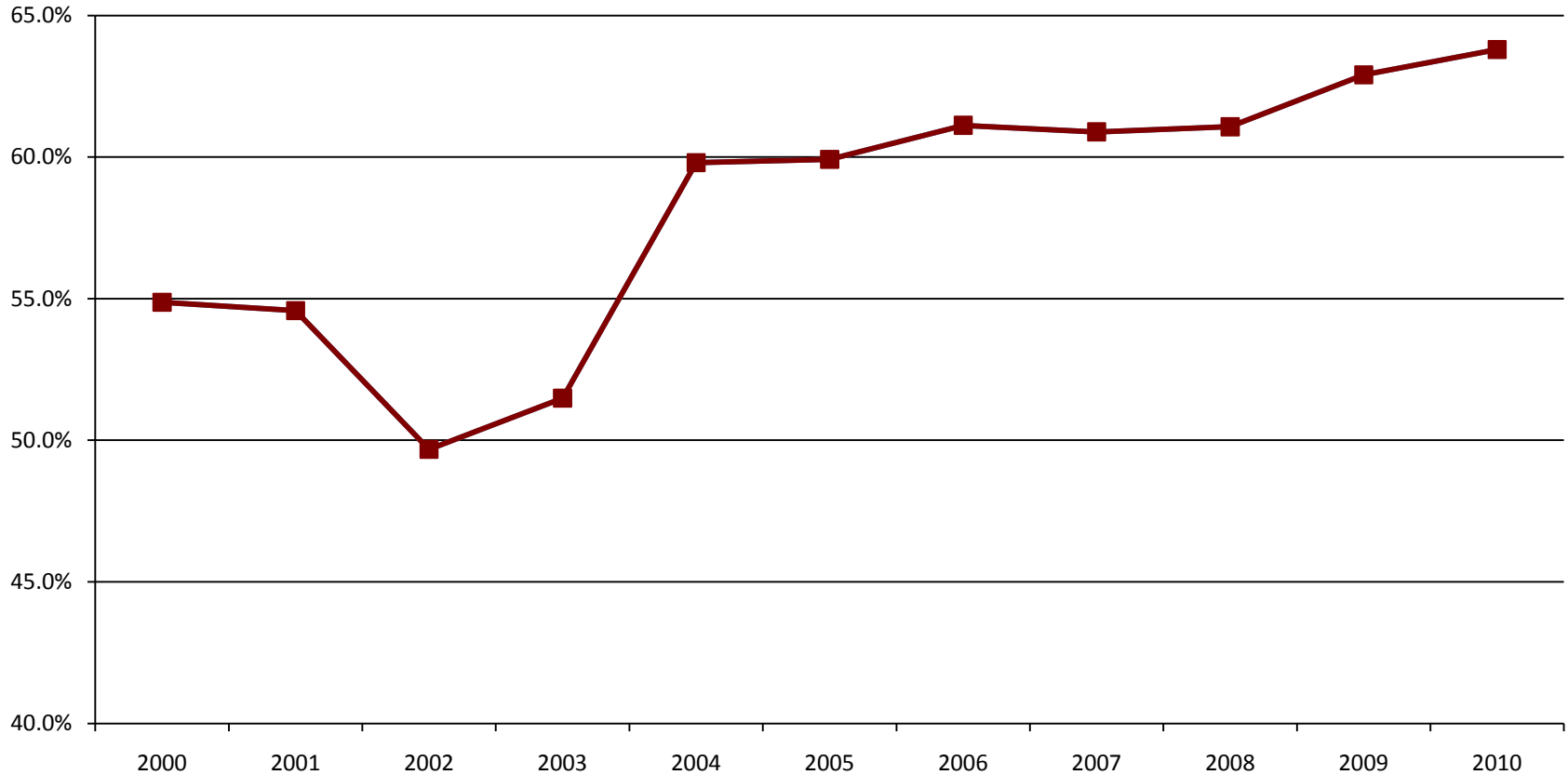
By the Numbers - Faculty

- 1330 FT tenured, t-t, teaching, CLA, Special, CAWAR
 - Up 24 (2%) from prior year
- New Hires: 25 tenured & t-t, 9 teaching, 21 CLAs, 21 Special, 1 CAWAR
- Retirements, all ranks: 41
 - Net increase ten., t-t, teaching, Special, CAWAR = 15

By the Numbers - Staff

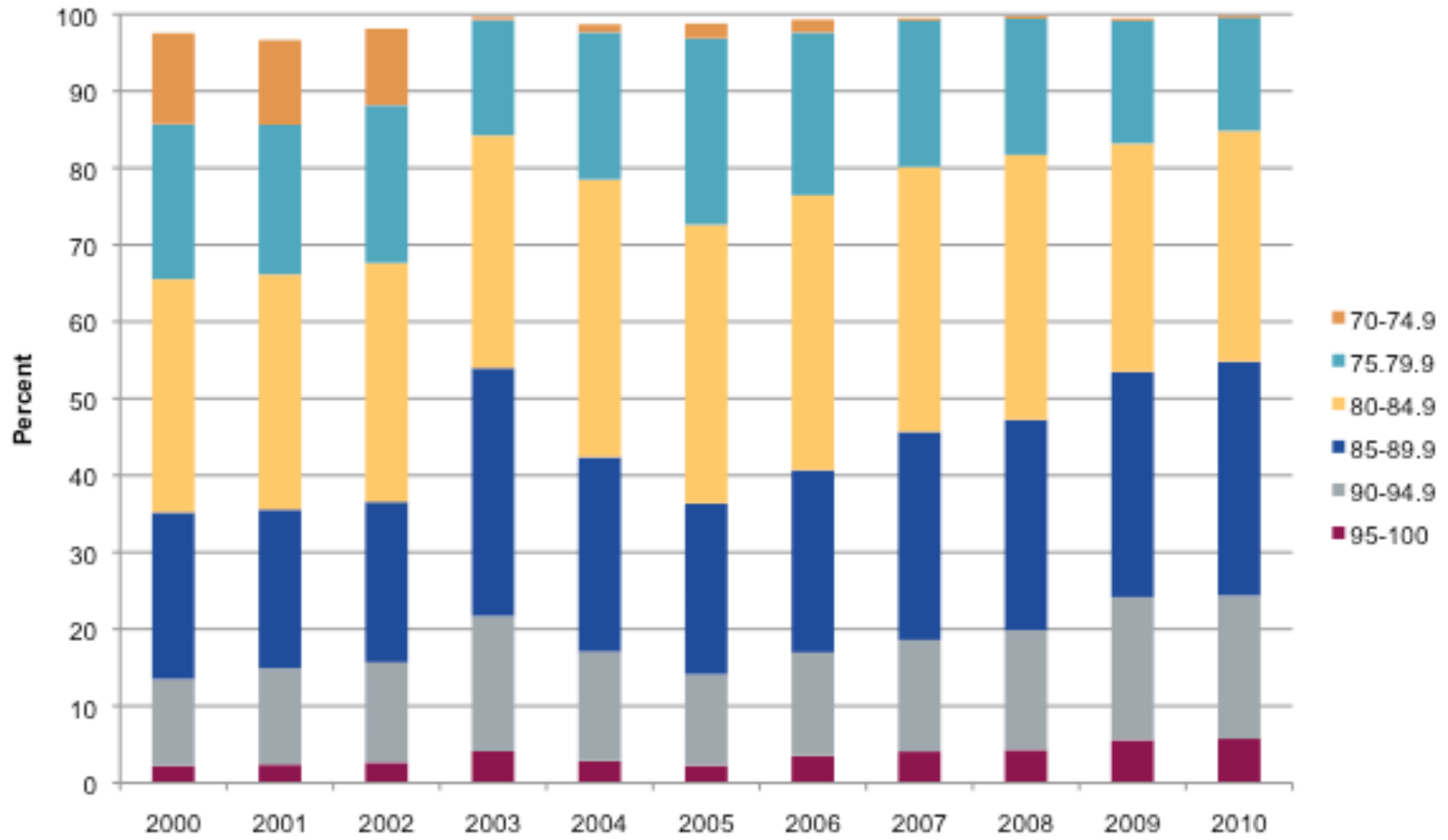


U/G Student Recruitment

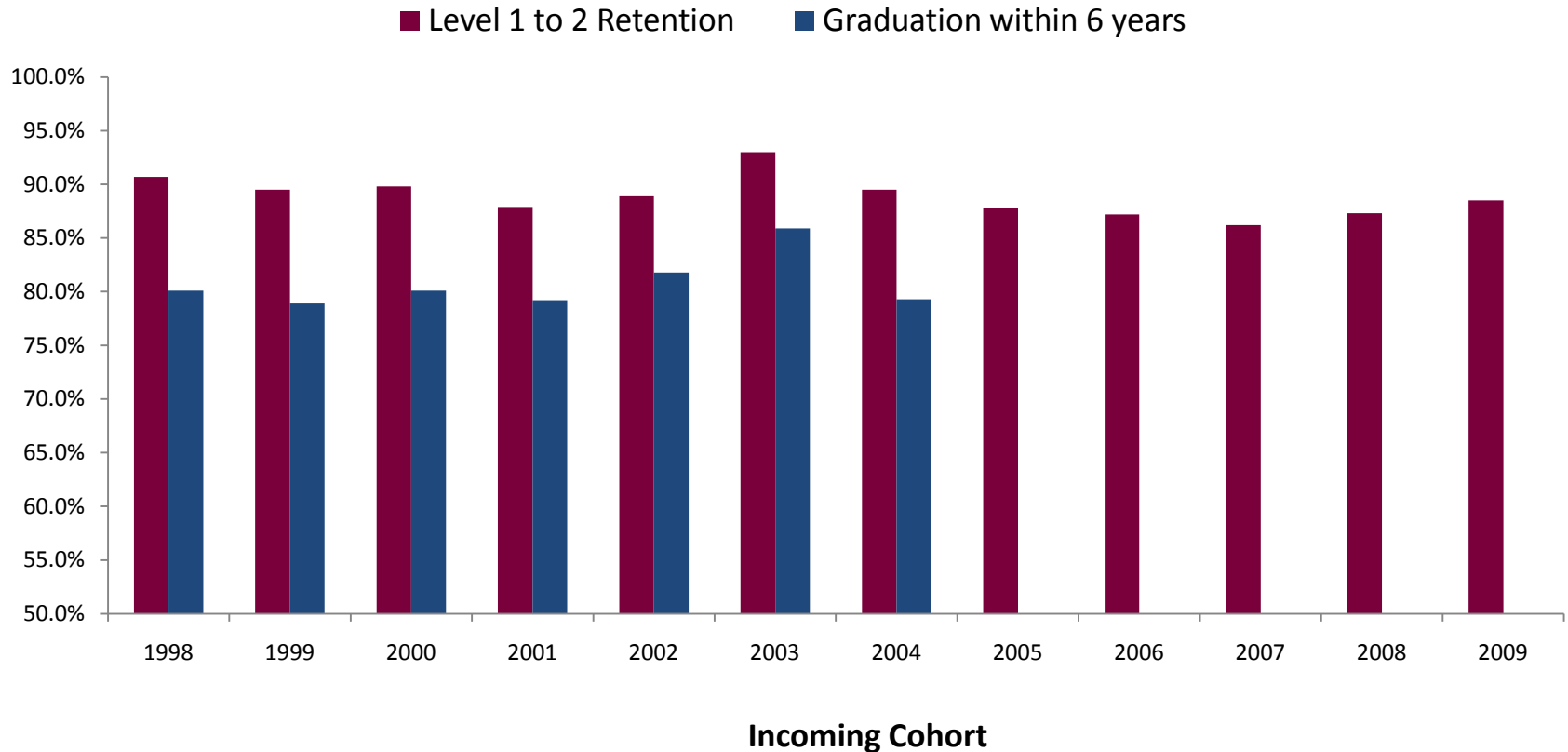


Proportion of incoming students with McMaster as first choice

First Year Students - Grades



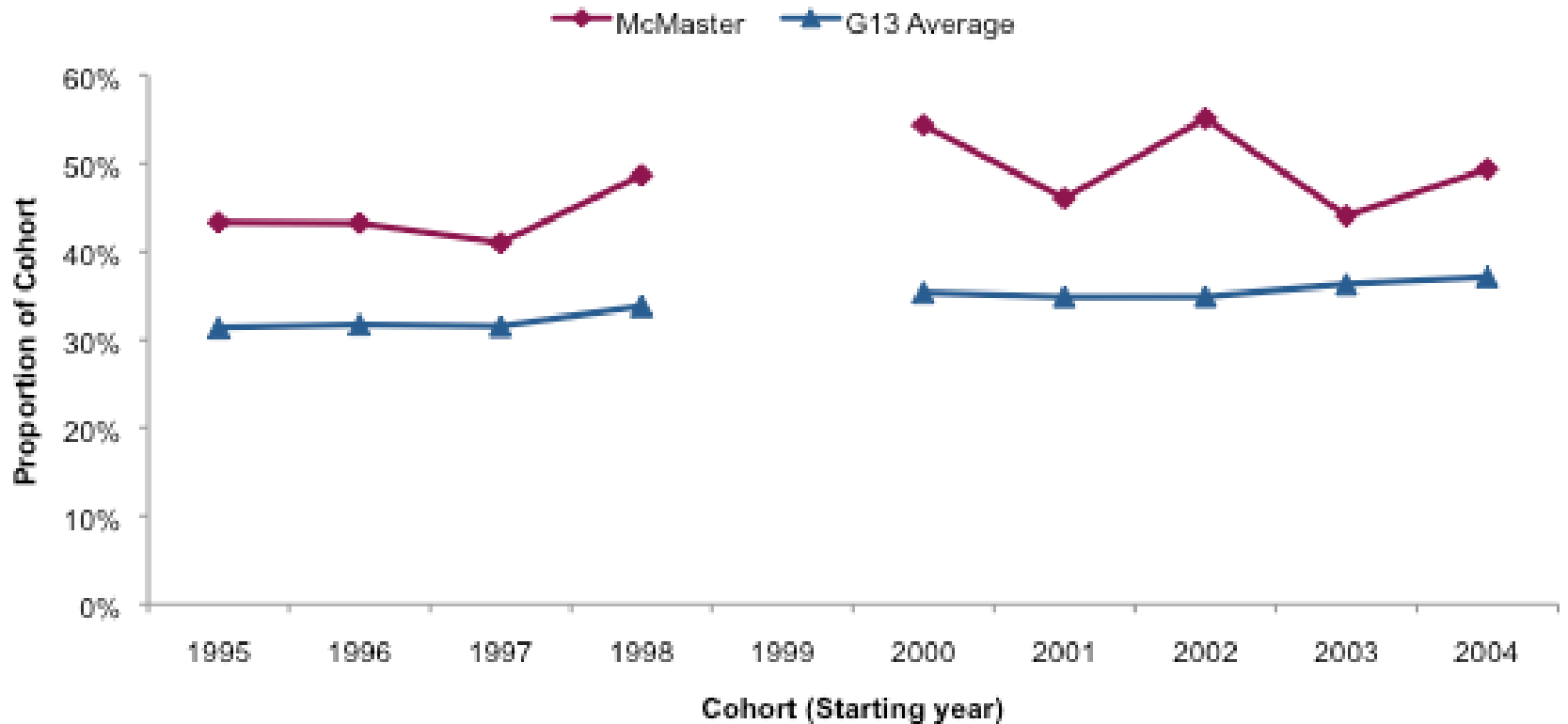
Retention, Graduation Rates



Undergraduate retention and graduation rates

Data Source: CSRDE

Graduate Students – PhD Completion Rates



Academic Programs

- New UG: BFA, Integrated Business Studies (Mohawk) while earning BA.
- Graduated first Physicians Assistant class of 15.
- First cohort of 3 graduate programs: Global Health, Health Management, Gender Studies and Feminist Research.
- IQAP approved.

Enrolment Planning

- Deans are crafting a 5-year enrolment plan with modest growth:
 - Expansion of existing programs,
 - New programs (especially interdisciplinary),
 - New joint programs with Mohawk College,
 - Graduate growth at Master's and PhD.
- Commitment to preserve high quality student experience – fraction of any additional funds to student services.

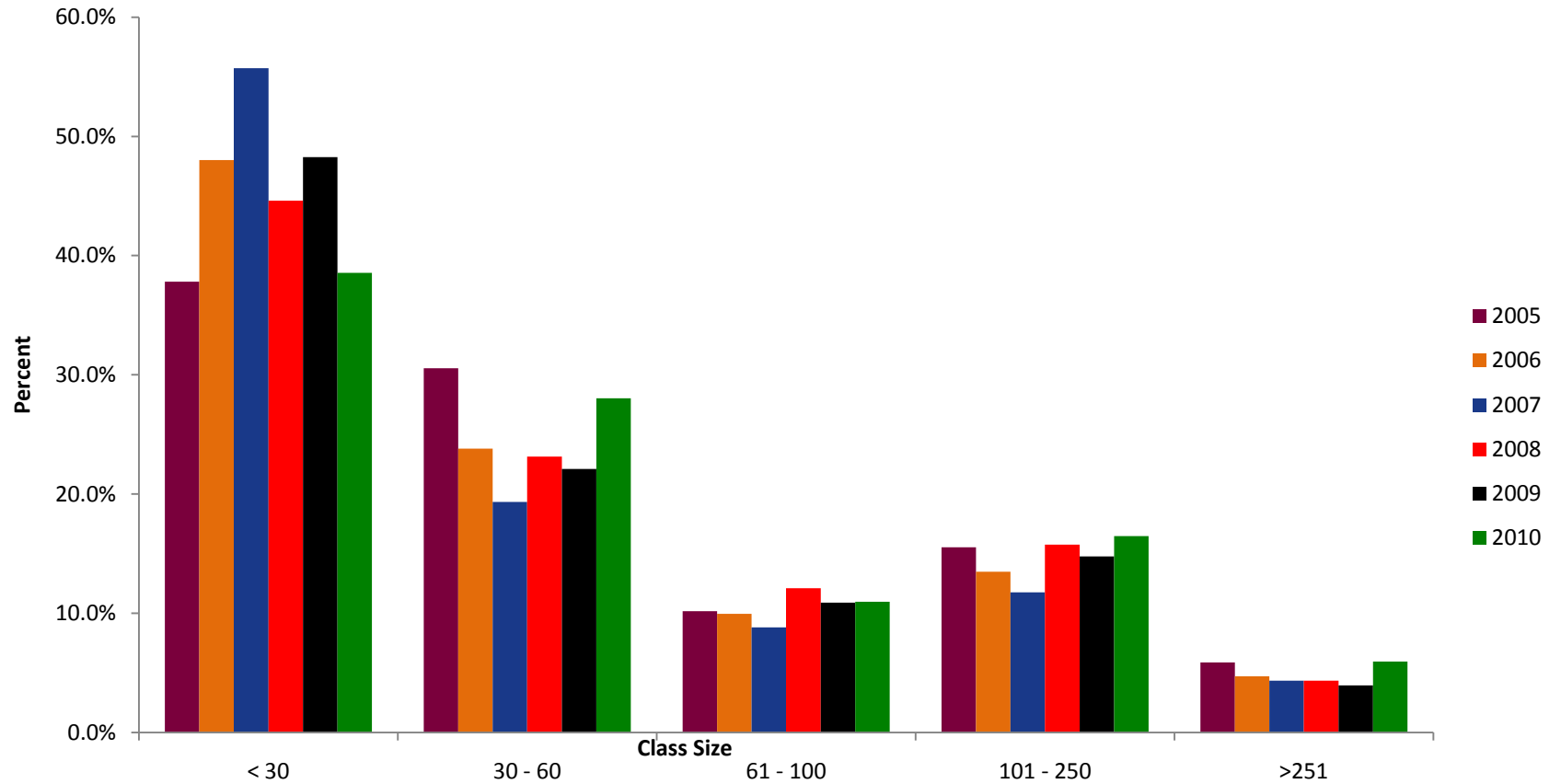
Academic – of Note

- MUFA and Administration have agreed in principle on the establishment of **research leave for teaching stream faculty** with permanence.
- CLL has received a pledge that will establish Teaching Fellowships.
- *The Art of Seeing* was a great success.
- We hosted many conferences, including 3 run by students: *TED-X, NeuroXchange, Combining Two Cultures*.

Student Services

- Grand opening of the [Student Success Centre](#).
- [Student Wellness Center](#) created.
- Financial Aid moved to Admissions Office.
- SGS expanded professional development workshops.
 - IMPROVing Communication Skills

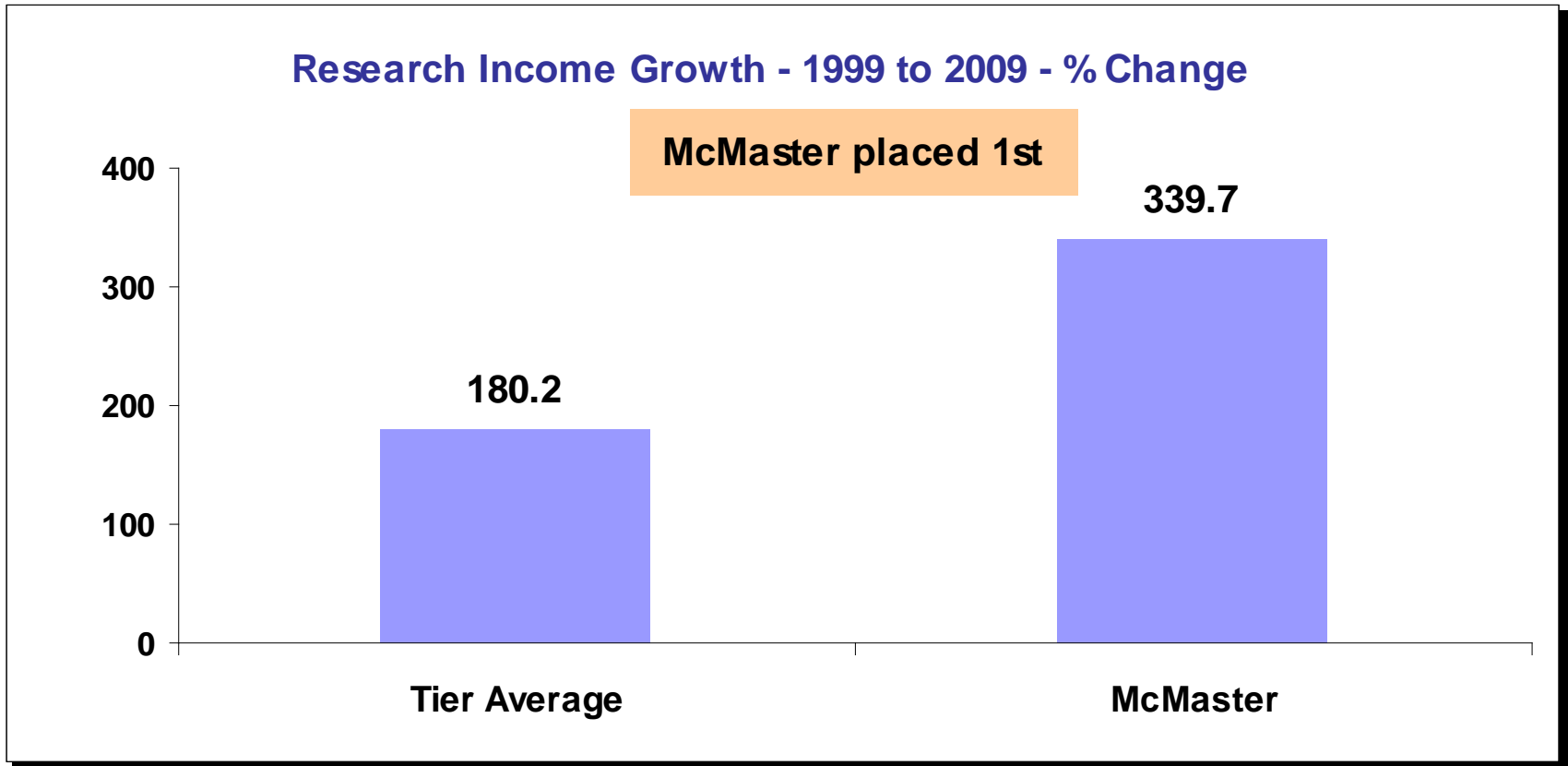
Class Sizes



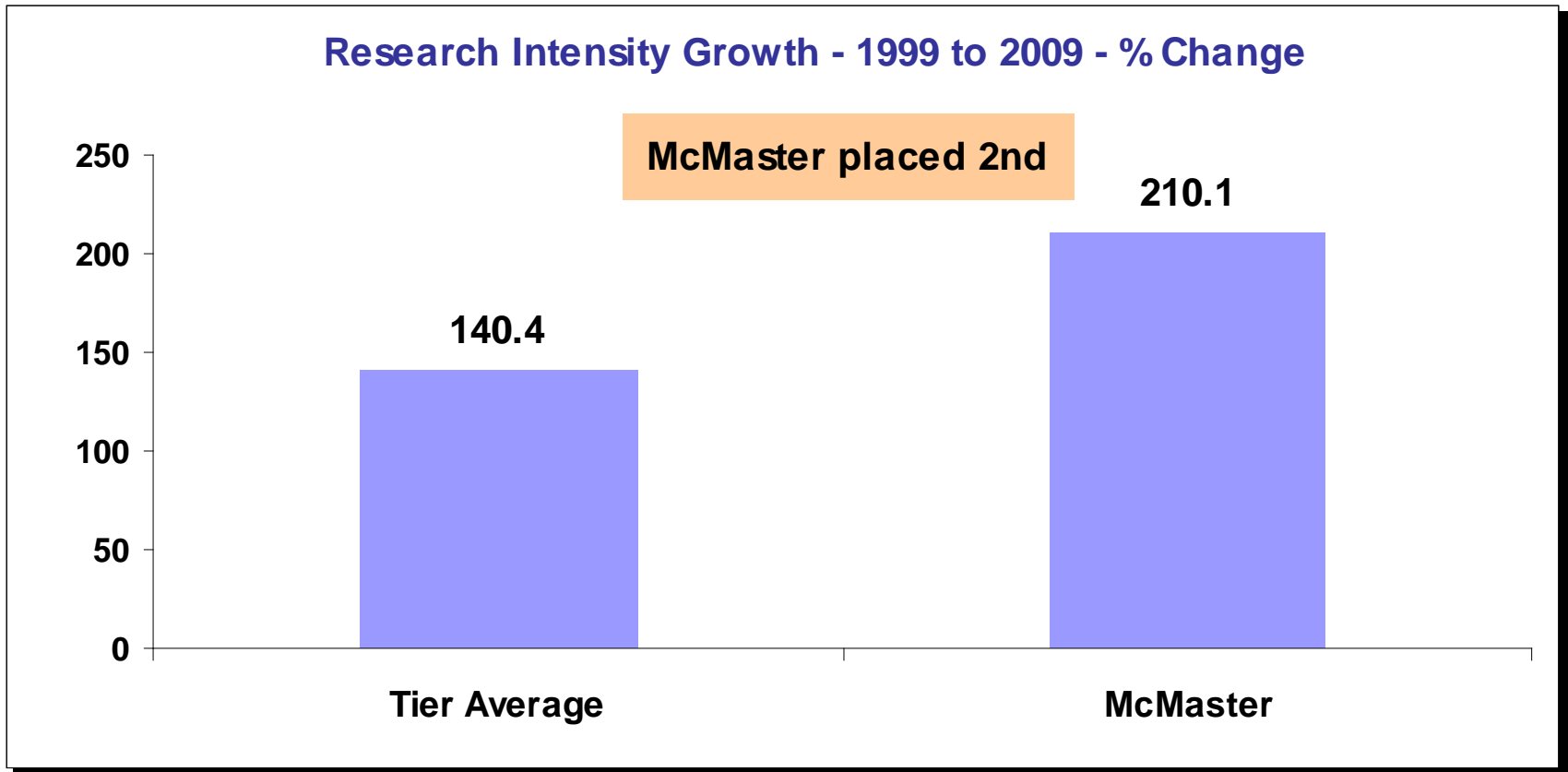
Physical Plant Changes

- Opening of the **Ron Joyce Center** in Burlington.
- Announcement of the **Wilson Building**.
- Renovation of **Thode** to increase student seating by over 400.
- Opening of renovated **NRB**.
- Nearing completion of **Ivor Wynne** renovation.
- GSA moving to the **Refectory**.
- **McMaster Health Campus likely to become a reality.**

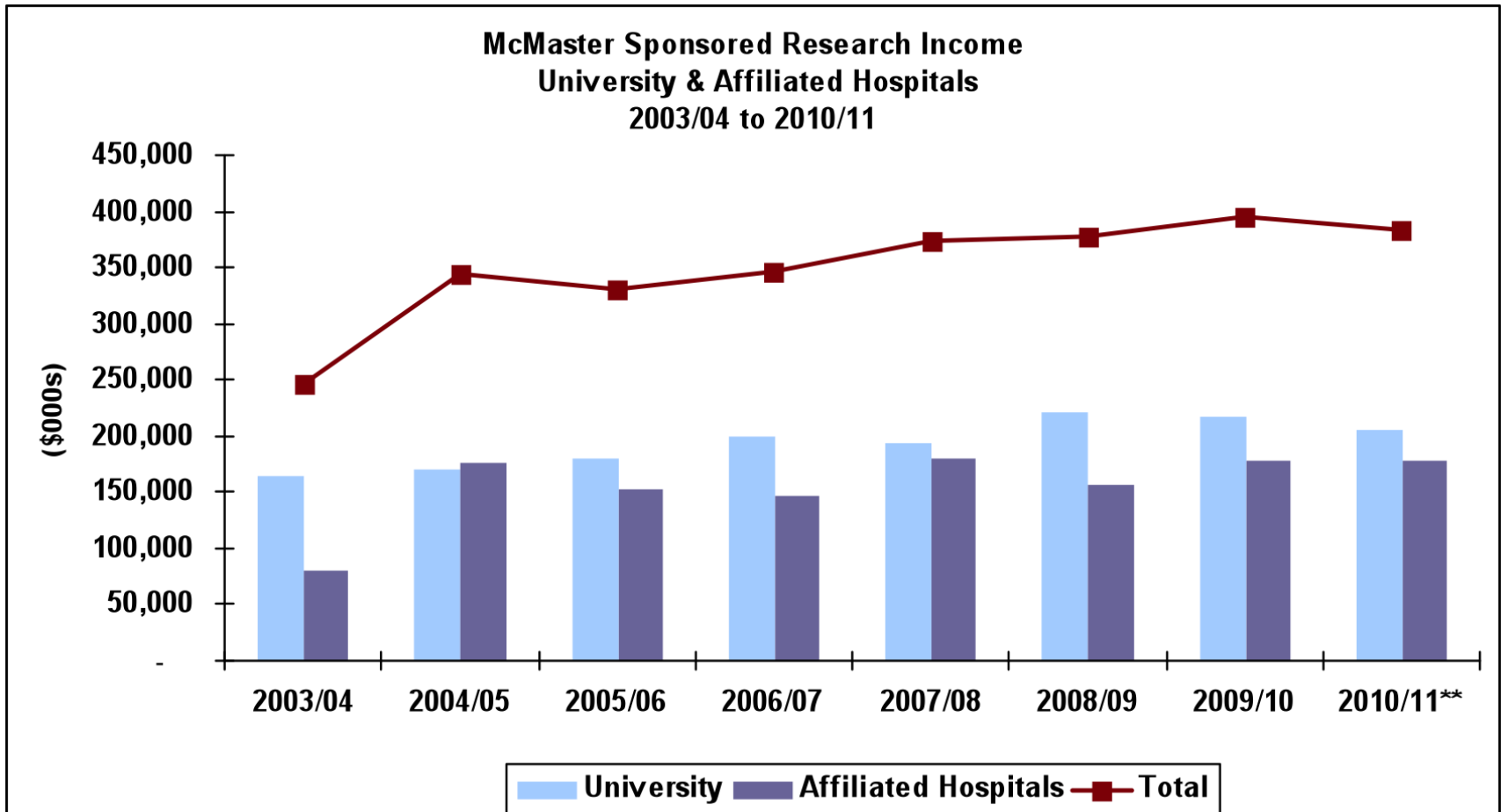
Research – a Decade of Growth



Research Intensity (per Faculty)



Research Funding Year-By-Year



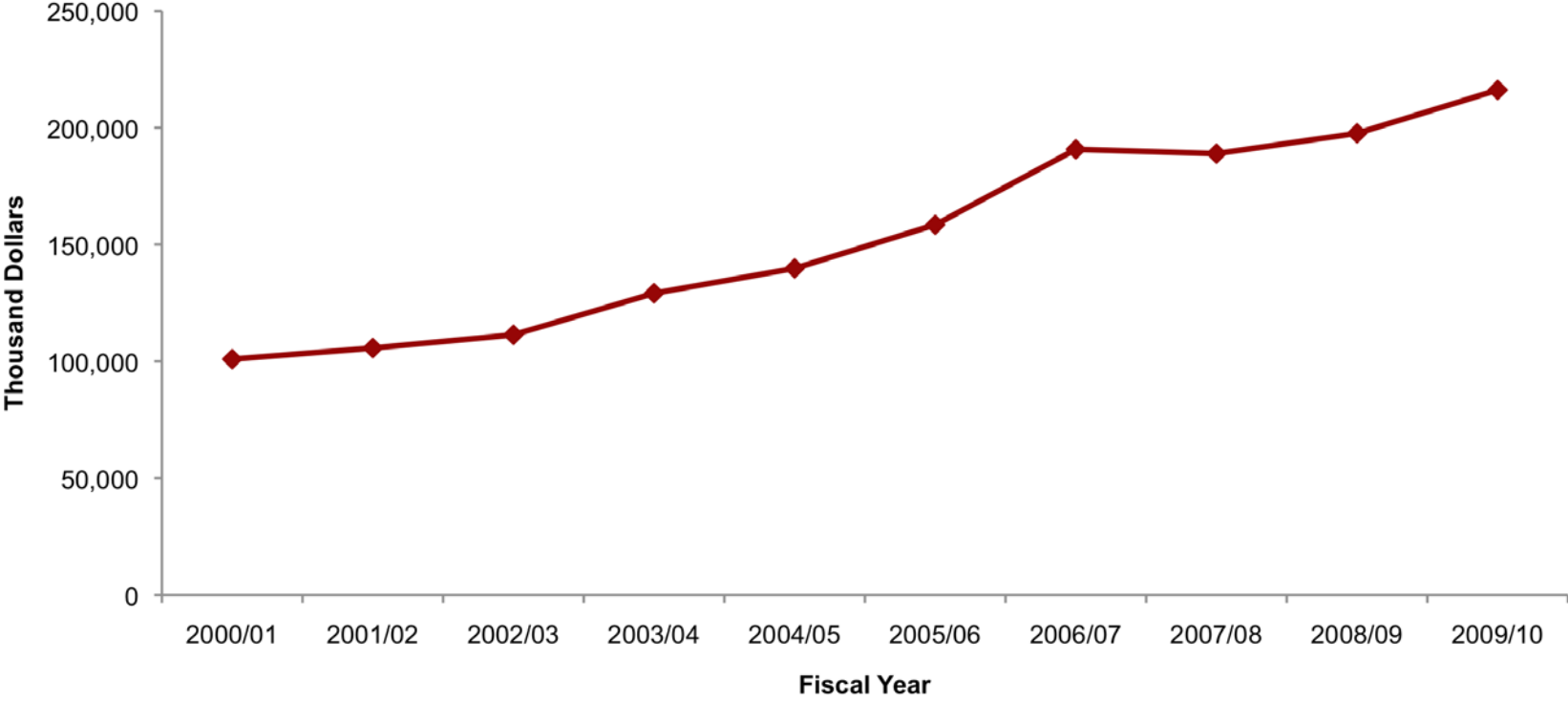
Of Note - Research

- We exceed average of G13 funding per faculty member from CIHR and SSHRC.
- Humanities has doubled their research funding.
- We continue to receive many large collaborative and cross-disciplinary grants.

Library – By the Numbers

- 115,033 volumes added (up from 27,495 in 2006)
- More than 75,000 e-journal subscriptions, up nearly 5000 titles from prior year
- Purchased *Nature*, *Taylor and Francis Behavioural Science Archive*, *Eighteenth Century Collections Online*, *Wiley Chemistry*, *Cambridge J. of Fluid Dyn. Digital Archive*.
- Expanded special collections and have made arrangements for greater dissemination.

Operating Grants from the Province



New Budget Model - Status

- BMTF2 has completed their work
 - Consensus on revenue drivers
 - Consensus on cost drivers
- Report to issue shortly
- BMTF3 is in place – will
 - Resolve remaining issues
 - Develop tools
 - Develop a training program
- Shadowing to start in 2012 with implementation in 2013.

Technology Update

- ERP project well underway.
 - New management team in place,
 - Needs of new system defined,
 - Vendor selection beginning,
 - Reporting strategy/BI desired state defined.
- On-line grades submission highly successful. More still to come.
- Implementation of a stable LMS.
- Registration bottlenecks addressed.
- Room reservation project is moving along.

HR Update

- We are always in negotiation mode with bargaining units.
- Campus-wide AODA training.
- Launch of the [African Caribbean Faculty Association of McMaster \(ACFAM\)](#).
- PACBIC restructuring.

Conclusions

- We've had a good year.
- We've remained true to our ideals.

BUT

- The future is uncertain.