

Terms of Reference

Refining Directions Implementation Plan Committee

Introduction:

In 2004, a Refining Directions Implementation Plan was drafted by a committee chaired by Dr. Andrew Hrymak. Vigorous discussions about the proposed Implementation Plan were held throughout campus and some items in the plan were moved forward. However, changes in the Provost and Vice-President (Academic) position and a lack of consensus on some portions of the Implementation Plan stalled its forward progress.

Mandate:

The new Refining Directions Implementation Plan committee will develop an implementation plan which is resonant with the goals in Refining Directions and which details how to achieve those goals. The work of the Committee will engage the broad McMaster community so that a clear consensus emerges on the priorities and the substance of the Implementation Plan.

Terms of Reference:

The Refining Directions Implementation Plan Committee will function as a subcommittee of the University Planning Committee. It will be comprised of members from McMaster University including at least two members who are currently serving on the University Planning Committee. The Committee will have the authority to form working groups as needed to address particular areas of interest. The Refining Directions Implementation Plan Committee will report progress to the University Planning Committee no less than three times during the year.

The Committee has a broad mandate to engage the McMaster community in the process of defining specific actions to move the Refining Directions strategic plan forward. The work of the Committee will begin with a review and updating of the 2004.

Implementation Plan and the documents leading to that plan and end with a clear set of priority action items and processes to ensure continued progress in achieving the Refining Direction goals.

Membership:

Chair: Ilene Busch-Vishniac
Provost & VP Academic

Vice Chair: Ken Cruikshank
Chair, History
Faculty of Humanities

Members: Naresh Agarwal
Professor, Human Resources & Management

DeGroot School of Business
Faculty of Business

Jill Axisa
Executive Assistant to the President

Susan Denburg
Associate VP, Academic & Associate Dean, Education
Education Services
Faculty of Health Sciences

Tracey Taylor-O'Reilly
Director, Centre for Continuing Education

Abigail Payne
Professor, Economics
Faculty of Social Sciences

Allison Sekuler
Associate VP (Research)
Office of the VP (Research & International Affairs)
Professor, Psychology, Neuroscience & Behaviour
Faculty of Science

Mary Williams
Associate VP, University Advancement