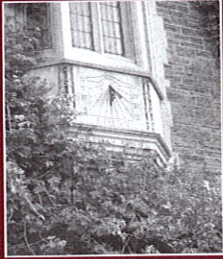


# MUFA

SINCE 1951



McMASTER UNIVERSITY  
FACULTY ASSOCIATION

December 9, 2008

Faculty Members  
DeGroot School of Business

Dear Colleagues:

MUFA has been asked, and has agreed, to facilitate a referendum by secret ballot "to ascertain the general consensus of MUFA members within the Faculty of Business regarding the possible reappointment of the incumbent dean of the Faculty of Business".

It is understood that this secret ballot would be non-binding in the selection process. The individuals who requested the ballot hoped that "it would inform members of the University Administration and the decanal selection committee of the unencumbered opinions of faculty members of the Faculty".

Please find enclosed a ballot and two envelopes. Once you have marked your ballot, place it in the white, #10 envelope and seal it. Put that envelope into the envelope addressed to MUFA and sign your name on the back envelope flap and print your University ID # where indicated. Return this envelope either by mail or in person to the MUFA Office (Hamilton Hall 103A). When your envelope is received, your name will be checked off the list of eligible voters and the envelope containing the ballot will be deposited in a locked ballot box. Ballots must be returned to the Association by 4:30 pm on Thursday, December 18, 2008.

The ballots will be counted by the Association's auditor, Hoecht Galvin Chartered Accountants. The outcome will be reported to the MUFA members in the Faculty of Business and to the Selection Committee for the Dean of the DeGroot School of Business.

Sincerely,

Richard Stubbs,  
MUFA President

HAMILTON, ONTARIO  
L8S 4K1  
HAMILTON HALL  
ROOM 103A

905-525-9140  
EXT. 24682

FAX: 905-522-8320  
mufa@mcmaster.ca

MUFA on the WEB  
<http://www.mcmaster.ca/mufa>



# HOECHT • GALVIN

CHARTERED ACCOUNTANTS

Richard A. Hoecht, CA • Timothy M. Galvin, MBA, CMA, CA  
E.P. Nolan, CA (1916-1998)

December 18, 2008

Members of the McMaster Faculty Association  
1280 Main Street West  
Hamilton Hall, Room 103A  
Hamilton, Ontario  
L8S 4K1

Dear Members:

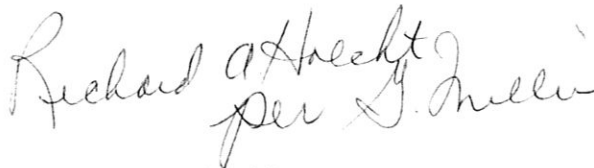
We hereby confirm the ballot to the question:

I support the reappointment of Paul Bates as Dean of the DeGroot School of Business for a period of five years beginning July 1, 2009.

Yes	-	6
No	-	36
No Opinion	-	1
Spoiled Ballots	-	<u>1</u>
TOTAL BALLOTS	-	<u><u>44</u></u>

Yours very truly,

**HOECHT GALVIN**



Richard A. Hoecht, CA  
Licensed Public Accountant

RAH:ll